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## The Spies of Yesteryear Offer A Lesson in How Not to Do It

By MICHAEL KNIGHT Special to The New York Times

CAMBRIDGE, Mass., July 10 -Things are not quite as bad in the international intelligence community now as they were in the early days of World War I, when the President of § France learned of a shift in the location of his army's general staff head- national intelligence officer. "Obviquarters only after his chauffeur dated a nurse who worked there

But despite vast technological and organizational improvements, the problems of assessing and implementing military intelligence today are essentially the same as those that faced the major powers on the eve of, here have concluded.

Military historians and officials of the Defense Department and the Central Intelligence Agency reached that conclusion in an atmosphere evocative not only of stories pre-World War I intelligence organizaown spies or share their information only five officers at its headquarters with their own governments but also and five in the field and regularly unof a new tolerance for the intelli-gence community.

The three-day conference was only one of hundreds that are held in this Suffered from Divisions city each summer among the academics who regularly flow in and out. of government

## Untroubled Acceptance

But the untroubled acceptance by the university and student communiaim of aiding intelligence-gathering agencies by studying the lessons of the past marked a subtle turning poperations. point in the atmosphere. Half a decade ago such; a conference as this picket sign. Harvard has always been intimately involved in the diplomatic and military spheres, at least since President Woodrow Wilson's time and the League of Nations, and the period of the late 60's and early 70's was only an interruption of that," ex-37 That disclosure resulted, accord-

historians that are also important to aparticipant over a bundle of love letthe intelligence community today, " ters:

he continued: "Questions about the flow and interpretation of information and how it is assessed in light of the social cultural and political issues of the day."

That view was shared by a C.I.A. ously we are in the business of assessing intelligence and anything that can be learned from the past is of interest to us," he said. "And the pre-World War I period was a period of intense failure in terms of intelli-gence." gence."
The failures were repeatedly

both World Wars, experts meeting, sketched by the panelists, who said their research showed that the Russian imperial intelligence organization had a yearly budget in current terms of only \$600 and was occupied most of the time with checking reports on the loyalty of army officers.

Another panelist told of the French tions that refused to believe their intelligence organization, which had derspent its meager budget, while reserving funds for an annual Bastille Day dinner.

Both Russia and France, the panelists said, suffered from divisions between a right-wing military establishment deeply suspicious of a liberal or left-leaning government. They also had experienced civil war ties here of this conference and its , and revolutions that led to almost as many internal cloak-and-dagger. operations as foreign intelligence

The two main intelligence failures in that period cited were the refusal could not have been held without at "of the French General Staff to beleast a measure of protest, but today lieve evidence gathered as early as there was not even one leastet or 1903 that the German Army was planning to attack France through northern Belgium, as it eventually did, and the disclosure by the French in the weeks before the beginning of World War I in July 1914 that they possessed the key to the German secret code.

plained Dr. Ernest R. May, a profes- ing to Dr. Christopher Andrew, a prosor of history at Harvard who organ-fessor at Corpus Christi College in ized the conference. Cambridge, England, from an illicit "There are questions important to love affair and the murder of one